

# THE LIFE-CYCLE OF CONCENTRATED INDUSTRIES

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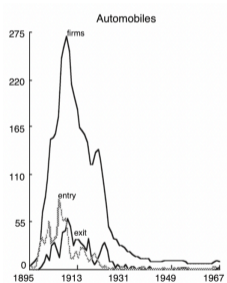
Martin Beraja (MIT)

Francisco Buera (WashU)

# MOTIVATION

- ▶ Many disruptive industries have had a life-cycle: **Entry** → **Shakeout** → **Concentration**

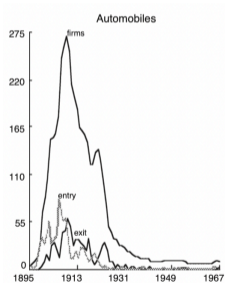
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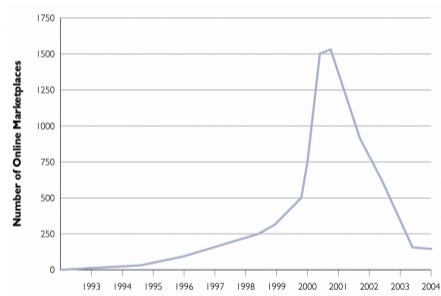
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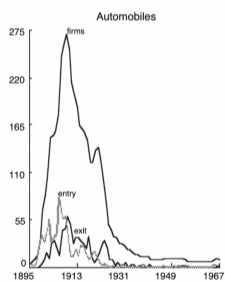
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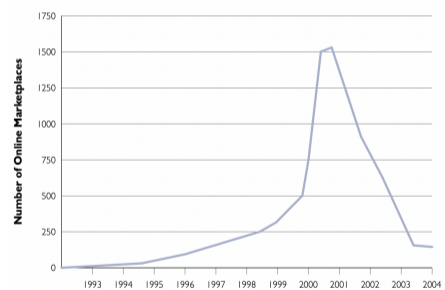
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- ▶ Also, OS or search engine industries. Windows or Google far ahead in a decade...

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Act on nascent industries before they become too concentrated

- Subsidies to innovation or financing
- Data portability? Lax privacy regs?

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## Ex-post interventions

Come into play only after an industry has sufficiently concentrated

- Essential infrastructure or IP access (AT&T, Intel)
- Data-sharing (EU Digital Markets Act)?

1. When should governments **promote competition** in **a nascent** industry?
2. When can they **wait** until the industry has **sufficiently concentrated**?
3. What determines the **optimal mix** between **ex-ante** and **ex-post** policy interventions?



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Should entry be subsidized or taxed?  
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Philippon, 2019; Igami-Uetake, 2020; Mermelstein et  
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A version of Jovanovic-Macdonald (1994) with a finite # of firms

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1. Equilibrium and **(constrained) optimal policy** over the life-cycle
2. **Application:** Digital and AI industries in the US (dataset from VentureScanner)



Environment



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**Assumption 1:** **Flow profit** function is:

- decreasing in  $\underline{N}$  and  $\bar{N}$ ,
- increasing in  $z$ ,
- converges to fixed cost  $-f$  as  $z \rightarrow 0$  and  $\bar{N} \rightarrow \infty$ , and
- such that at least one firm enters  $\pi(1, 0; \underline{z}) + \lambda \pi(0, 1; \bar{z}) / r > 0$ .

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Special case:

- Cost function:  $\Gamma(q; z) = \frac{1}{z}q + f$
- Inverse demand function:

$$p_i = \frac{\sigma - 1}{\sigma} \left[ \sum_{j=1}^{\underline{N}_t + \bar{N}_t} (q_j)^{\frac{\epsilon - 1}{\epsilon}} \right]^{\frac{\epsilon}{\epsilon - 1} \frac{\sigma - 1}{\sigma} - 1} (q_i)^{-\frac{1}{\epsilon}}$$

- Cournot competition in  $q$

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## Households

$$V(\underline{N}_t, \bar{N}_t) = \mathbb{E}_t \left[ \int_t^\infty e^{-r(s-t)} U(\underline{N}_s, \bar{N}_s) ds \right]$$

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Special case:

$U = Q_t + X_t$ , with quantity  $Q_t$  and outside good  $X_t$ ,

$$\text{and } Q_t = \left[ \sum_{i=1}^{\underline{N}_t + \bar{N}_t} (q_{it})^{\frac{\epsilon-1}{\epsilon}} \right]^{\frac{\epsilon}{\epsilon-1} \frac{\sigma-1}{\sigma}}$$



Solve backward (recursively) for value functions and exit/entry policies

Focus on equilibria where it is never optimal for large firms to exit.

## EQUILIBRIUM INDUSTRY LIFE-CYCLE: LONG-RUN, CONCENTRATED INDUSTRY

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► A long-run concentrated industry equilibrium  $(0, \bar{N}_\infty^{LF})$  is given by  $\bar{N}_\infty^{LF}$ :

1. **Large** firms don't exit in the long-run  $\iff J(0, \bar{N}_\infty^{LF}; \bar{z}) = \frac{\pi(0, \bar{N}_\infty^{LF}; \bar{z})}{r} \geq 0,$

2. **Small** firms don't enter in the long-run  $\iff J(1, \bar{N}_\infty^{LF}; \underline{z}) = \frac{\pi(1, \bar{N}_\infty^{LF}; \underline{z}) + \lambda \times J(0, \bar{N}_\infty^{LF} + 1; \underline{z})}{r + \lambda} < 0,$

3. **Small** firms enter before  $\iff J(1, \bar{N}_\infty^{LF} - 1; \underline{z}) = \frac{\pi(1, \bar{N}_\infty^{LF} - 1; \underline{z}) + \lambda \times J(0, \bar{N}_\infty^{LF}; \underline{z})}{r + \lambda} \geq 0.$

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**Lemma 1.** The equilibrium number of large firms  $\bar{N}_\infty^{LF}$  in a concentrated industry state  $(0, \bar{N}_\infty^{LF})$  is uniquely determined by (1)-(3).

Intuition: profit functions decreasing in  $\bar{N}$ , and hence so is value function  $J(1, \bar{N}; \underline{z})$

## EQUILIBRIUM INDUSTRY LIFE-CYCLE: DYNAMICS

Let  $\underline{N}^{\text{LF}}(\bar{N})$  be the max # of **small** firms that industry with  $\bar{N}$  **large** firms can sustain

$$J\left(\underline{N}^{\text{LF}}(\bar{N}), \bar{N}; \underline{z}\right) \leq 0 < J\left(\underline{N}^{\text{LF}}(\bar{N}) - 1, \bar{N}; \underline{z}\right) \quad (1)$$

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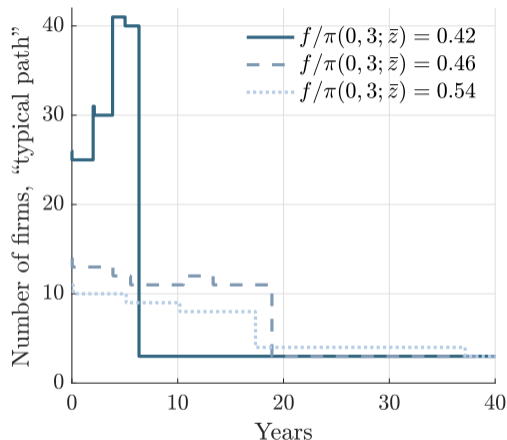
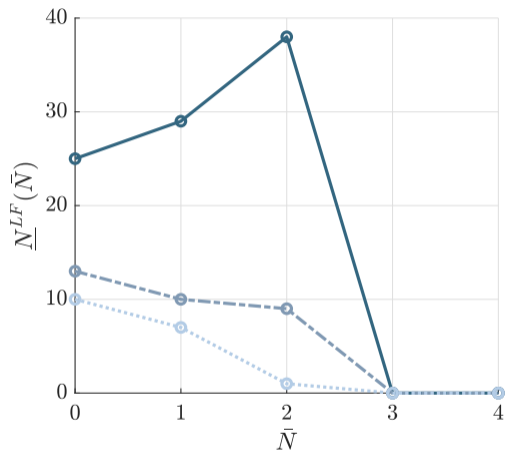
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**Lemma 2.** Equilibrium  $\underline{N}^{\text{LF}}(\bar{N})$  and  $\eta^{\text{LF}}(\bar{N})$  are uniquely pinned down by (1)-(2).

Intuition: profit functions decreasing in  $\bar{N}$ , and hence so is value function  $J(\underline{N}, \bar{N}; \underline{z})$



# ENTRY, SHAKEOUT, AND CONCENTRATION: A NUMERICAL ILLUSTRATION



► In a competitive industry, the life-cycle is monotonic. Why the non-monotonicity?

► Cost of delaying entry: more large firms present; e.g.,  $\pi(\underline{N}, 1; \underline{z}) - \pi(\underline{N}, 0; \underline{z}) < 0$

► Benefit: Large gains right before the shakeout; e.g.,  $\pi(0, 3; \bar{z}) - \pi(\underline{N}, 3; \bar{z}) > 0$

► Intuition

## EQUILIBRIUM INDUSTRY LIFE-CYCLE: SCALE DIFFERENCES

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- ▶ Particularly important in **AI/digital** industries (Goldfarb-Tucker)

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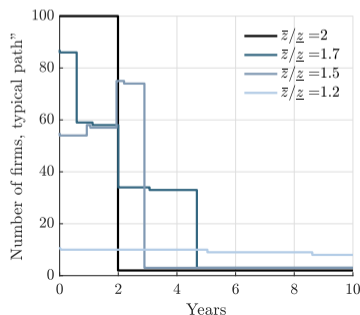
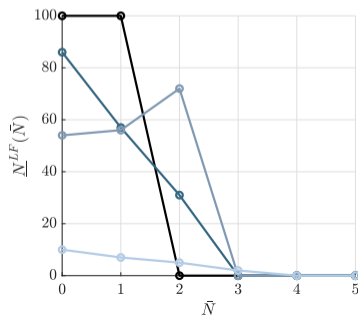
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- ▶ Primal approach: choose # of firms that **enter/exit**. Second best policy. ▶ SB v. LF
  - ▶ First best: production subsidies to large firms to correct markup distortions
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- ▶ Implementation: subsidize (or tax) the fixed cost of small firms  $s(\bar{N})$ 
  - ▶ Mimic observe/proposed policies to promote competition over an industry's life-cycle
    - ▶ Large firms share infrastructure, IP, or data with small firms (ex-post)
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- ▶ **Goal:** characterize the **timing** of optimal policy over the life-cycle
  1. When should governments **promote competition** in a **nascent** industry?
  2. When can they **wait** to intervene until the industry has **concentrated**?
  3. What determines the **optimal mix** of **early** and **late** interventions over the life-cycle?

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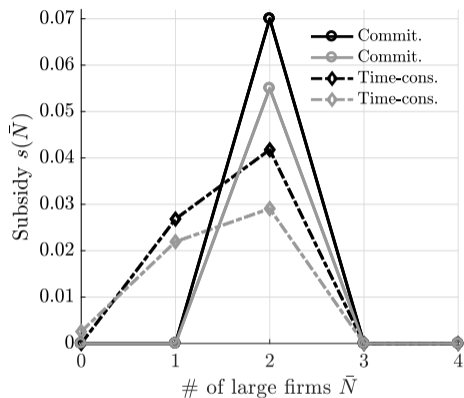
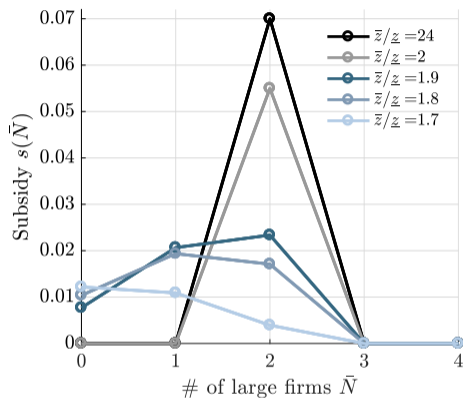
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  - ▶ The government can **implement the second best** by intervening only after the industry has concentrated in equilibrium (ex-post).
  - ▶ No need to intervene in a nascent industry (ex-ante)
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**Theoretical** results in two limit cases:

1.  $\bar{z}/\underline{z} \rightarrow \infty$ , with  $\underline{z} \rightarrow 0$ . Large scale differences, competition for the market
  - ▶ The government can **implement the second best** by intervening only after the industry has **concentrated** in equilibrium (ex-post).
  - ▶ No need to intervene in a **nascent** industry (ex-ante)
2.  $\bar{z}/\underline{z} = 1$ . Small scale differences, competition in the market
  - ▶ The government finds it optimal to intervene at all times.
  - ▶ Uniform **ex-ante** and **ex-post** interventions are needed.

## SCALE AND OPTIMAL POLICY



- ▶ Firm entry/exit mostly driven by option value of taking over the market  
⇒ Governments can wait to intervene later in the life-cycle
- ▶ If the government cannot commit, the time-consistent policy must subsidize earlier

1. Collusion and antitrust

$$\pi(\underline{N}, \bar{N}; \bar{z}) = \frac{1}{\bar{N}} \pi^{\text{Cartel}}(\underline{N}, \bar{N}; \bar{z})$$

2. Endogenous Rate of Innovation  $\lambda$  at cost  $c(\lambda)$

$$J\left(\underline{N}^{LF}(\bar{N} + 1), \bar{N} + 1; \bar{z}\right) - J(\underline{N}, \bar{N}; \underline{z}) = c'(\lambda(\underline{N}, \bar{N}))$$

3. Innovation spillovers from large firms  $\lambda(\bar{N})$

The question of how to regulate an industry in practice can be understood as:

Are firm choices mostly driven by competition for the market?  
Or, is competition in the market important too?

- ▶ Model insight: Differences in **scale** as a key **moment** for diagnosing an industry

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Analyze Digital and AI industries in the US using dataset from Venture Scanner

- ▶ **17 categories of technologies/services**: “AI,” “Financial,” “Real Estate,” “Security,” etc.
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- ▶ Define a product industry as a **Subcategory**. Total of 155 industries.

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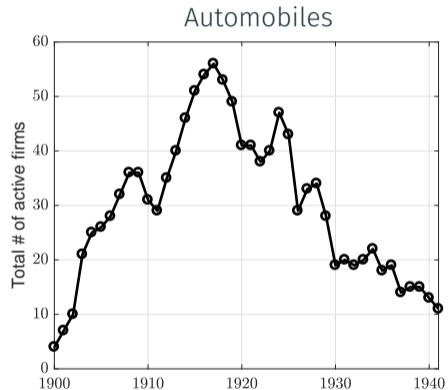
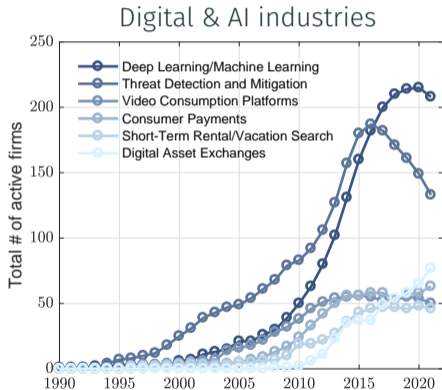
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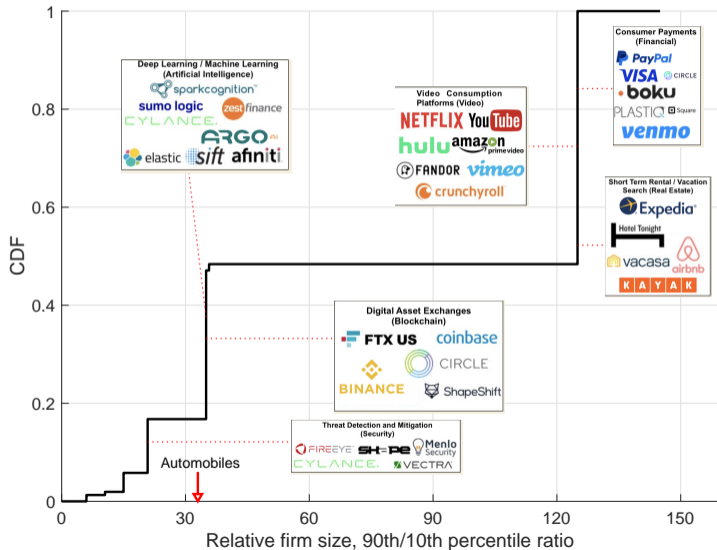
As a comparison, look at **Automobile** industry using The 100 Year Almanac



# LIFE-CYCLE ACROSS INDUSTRIES



# RELATIVE SCALE ACROSS INDUSTRIES



## INTUITION FOR NON-MONOTONIC LIFE-CYCLE

- ▶ In a **competitive** industry (Jovanovic-MacDonald), the life-cycle is **always monotonic**  
No firms exit when quantities are low (price is high). A mass of firms exit once they are high (price is low)
- ▶ In an **oligopolistic** industry (our model), the life-cycle may be **non-monotonic**
- ▶ Incentives to **delay entry**, from  $\bar{N} = 1 \rightarrow 2$ , given  $\underline{N}$ :

$$J(\underline{N}, 2; \underline{z}) - J(\underline{N}, 1; \underline{z}) = \overbrace{\pi(\underline{N}, 2; \underline{z}) - \pi(\underline{N}, 1; \underline{z}) + \frac{\lambda}{r + \delta + \lambda \underline{N}} [\pi(\underline{N}, 3; \bar{z}) - \pi(\underline{N}, 2; \bar{z})]}^{\text{cost of competing with an additional large firm } < 0} \\ + \underbrace{\frac{\lambda}{r + \delta + \lambda \underline{N}} [\pi(0, 3; \bar{z}) - \pi(\underline{N}, 3; \bar{z})]}_{\text{benefits of entering closer to the shakeout } > 0}.$$

- ▶ “Business stealing” gains at shakeout occur closer to the time of entry

## SOURCES OF INEFFICIENCY

Constrained Planner's value of an additional firm (SB) v. Equilibrium value of staying (LF)

$$\text{SB: } U(\underline{N}, \bar{N}) - U(\underline{N} - 1, \bar{N}) + \lambda (V(\underline{N}(\bar{N} + 1), \bar{N} + 1) - V(\underline{N}, \bar{N}))$$

$$\text{LF: } \pi(\underline{N}, \bar{N}; \underline{z}) + \lambda J(\underline{N}(\bar{N} + 1), \bar{N} + 1; \bar{z}) + \eta(\bar{N})(\underline{N} - 1)J(\underline{N} - 1, \bar{N}; \underline{z})$$

1. **Source of inefficiency I:** Firms care about profits, not surplus  $\Rightarrow \uparrow$  # firms
2. **Source of inefficiency II:** Firms do not internalize surplus destruction  $\Rightarrow \downarrow$  # firms
3. **Source of inefficiency III:** War of attrition  $\Rightarrow \downarrow$  # firms